



# ORACLE



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## Chair Talk

Greetings Fellow GWAC Members and Logisticians! This issue of the GWAC ORACLE Newsletter includes information about upcoming events; Chapter Officer reports; Management Committee meeting minutes; an article on *Misunderstood Superheroes - Batman and Performance-Based Logistics* by Mr. Randy Fowler, DUSD (L&MR); upcoming events; our draft GWAC election ballot with an opening for VC Programs; SOLE E-letter information and Flyers for the 29 April GWAC Luncheon and 20 May GWAC Social.



## In Memory of John Langford, CPL

It is with great sadness that John Langford, a member of our Chapter, passed away from pulmonary distress on 22 March, 2009. John was a long time member of GWAC and SOLE and he was renowned for his contributions to the logistics profession - including a textbook on "Logistics Principles and Applications" which was one of the required readings in preparing for the CPL exam. I first met John at one of the SOLE District 2 Mid-Atlantic Logistics (MAL) conferences where he was teaching two of the four parts of the CPL exam. John was a caring person. He was always volunteering his time in support of the logistics profession. He was happy to present at our GWAC luncheons. John was the recipient of



both SOLE's Eccles (1988) and Armitage (2001) Medals for outstanding achievements on logistics Education and outstanding contributions to the published logistics body-of-knowledge. To see his obituary and more tributary remarks see pages 9-10.

## 25 March GWAC Luncheon

The 25 March GWAC luncheon was held at 80 M Street, SE Washington, DC from 1130 - 1300. The Topic was *Design Interface* and the guest speaker was Mr. Jon Buder, DML, SOLE District 2 Director.

## 29 April GWAC Luncheon

The 29 April GWAC luncheon will be held at LMI Corporation in McLean, VA from 1130 to 1300. The topic is *Meeting NASA's Sparring Challenges in Space*. See the Flyer on page 16.

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## Chapter Officers

Chair	
Dave Floyd, CPL	703-805-4575
Immediate Past Chair	
Lyle Paulson, CPL	571-352-2573
Vice-Chair, Admin	
Mary Johnston	301-713-7086
Vice-Chair, Finance	
Thomas Lorenzo	703-588-6516
Vice Chair Member Services	
Tom Griffiths	703-995-9555
Vice-Chair, Professional Development	<b>(Open)</b>
Vice-Chair, Education	<b>(Open)</b>

### Advisory Members

Joyce McCallister, PMP, CPL	703-217-8431
Richmond Miller, CPL	202-314-1149
Ken Gary	703-692-5920
Dev Raheja	301-483-4525
John McLaughlin	202-314-1435

### Committee Chairs

<u>CPL Coordinator</u>	<b>(Open)</b>
<u>Education</u>	
Dr. Lloyd Muller, CPL	703-751-1060
<u>Elections</u>	
Tom Griffiths	703-995-9655
<u>Historian</u>	
Dave Floyd, CPL	703-805-4575
<u>Job Referral</u>	
Lorenzo Thomas	703-588-6516
<u>Logistics Education Foundation</u>	
Dave Floyd, CPL	703-805-4575
<u>Membership</u>	
Tom Griffiths	703-995-9655
<u>Award Nominations</u>	
Mary Johnston	301-713-7086
<u>Oracle Newsletter Editor</u>	
Dave Floyd, CPL	703-805-4575
<u>Public Relations</u>	
Dave Floyd, CPL	703-805-4575
<u>Retail Sales</u>	
Tom Lorenzo	703-588-6516
<u>Training</u>	<b>(Open)</b>
<u>DCCEAS Delegate</u>	
Dev Raheja	301-483-4525
<u>Webmaster</u>	
Thomas Lorenzo	703-588-6516

## The ORACLE

The ORACLE is published 12 times a year. The deadline for articles and announcements is the second Monday of the month to be published. Authors, please reference "Editorial Objectives and Guidelines" under the "ORACLE Newsletter" Link at [www.gwacsole.org](http://www.gwacsole.org) for more details. GWAC assumes no responsibility for statements made by advertisers or for statements of fact or opinion expressed or implied in this publication.

## Upcoming Events

4-5 May, 2009, Configuration. This event will be held in Washington, DC. Contact [www.technologytraining.com](http://www.technologytraining.com).

6-8 May, 2009, Advanced Configuration Management. This event will be held in Washington, DC. See [www.technologytraining.com](http://www.technologytraining.com).

20-22 May, 2009, Integrated Logistics Support. This event will be held in Washington, DC. Contact [www.technologytraining.com](http://www.technologytraining.com).

19 May, 2009 Garden State SOLE Chapter Symposium. This event will be held in New Jersey. The theme is *Logistics: Accomplishments and Challenges*. Dave Floyd, CPL is the luncheon speaker. Contact Ken East for more info at 732-460-3823, 732-245-9899 or at [ken.east@logsec.com](mailto:ken.east@logsec.com) for more info.

8-11 June, 2009, Military Logistics Forum. This event will be held in Washington, D.C. Contact [Joseph.cox@idga.org](mailto:Joseph.cox@idga.org) or [www.idga.org](http://www.idga.org)

16-20 August, 2009, SOLE 2009 to be held in Dallas, TX. The theme is *The Logistics of Global Security*. Contact SOLE HQ at 301-459-8446 or at [SOLEhq@erols.com](mailto:SOLEhq@erols.com)

## VC Finance Report

by Thomas Lorenzo at

[thomas.lorenzo@pentagon.af.mil](mailto:thomas.lorenzo@pentagon.af.mil)

As of 31 March, 2009

Beginning Balance: \$5,982

Income:

Total Income: \$0.00

Expenses: PBL Workshop

Total Expenses: \$17.94

Ending Balance: \$5,964.45

## VC Prof. Dev. Report

Steve Morgan resigned as Vice Chair for Professional Development so we have an opening for this position. If you are interested, contact Dave Floyd, CPL at 703-805-4575.

## CPL Chair Report

By Dave Floyd, CPL at

[floyd\\_david@bah.com](mailto:floyd_david@bah.com)

CPL Exam Update

The next CPL exam will be held on 2 May at Sole Headquarters. Lyle Paulson, CPL has volunteered to proctor the exam.

### GWAC 2008 CPL Study Group

The CPL Study Group shifted from Thursday to Wednesday evening meetings from 5:00pm to 7:00pm through January of 2009 at a rate of two chapters a week in order to cover all the reading materials. The final chapters of William Stevenson's 8th Edition of *Operations Management* are finished along with Stock and Lambert's book on Strategic Logistics Management. We added a new member to our Study Group, Tracey Ramsey. Previously, we have covered such topics as Reliability, Maintainability and Availability Measures (now referred to by DoD as Reliability, Availability, Maintainability (RAM)), recent trends in logistics, the definition of logistics and systems engineering and how logistics has evolved from the traditional 10 ILS elements. We covered Supportability Analysis, and logistics in the various phases of the acquisition life cycle. We studied

studying Forecasting, Quality, Inventory Management, Supply Chain Management, Project Management and Waiting Lines and Simulation. A review of sample questions is planned prior to the exam.

## SOLE Searchers

Check out the updated "Jobs" page hyperlink at the GWAC Web site at [www.gwacsole.org](http://www.gwacsole.org). or contact Thomas Lorenzo at [thomas.lorenzo.ctr@pentagon.af.mil](mailto:thomas.lorenzo.ctr@pentagon.af.mil)

## DCCEAS Chair Report

UDC/Future Cities – Dr. Onye. UDC student won a student paper award. Future Cities school winner Messer Middle School's principal was excited about recognition. Fox Morning News featured Student Future Cities team. Some problems in moving the model from the National Building Museum and will plan in advance for model next year.

## Website Chair Report

Contact our new webmaster at [webmaster@gwacsole.org](mailto:webmaster@gwacsole.org) with your comments and/or input. Files added during the last month to the functional areas include the following:

General.

- February Management Committee Meeting Agenda and Minutes
- Updated Calendar of Events

Administration.

- Membership Spreadsheet, Password protected ([contact\\_webmaster@gwacsole.com](mailto:contact_webmaster@gwacsole.com))
- February ORACLE Newsletter

Finance.

- Contact Dave Floyd, CPL for a copy of the Financial Report.

## Chapter Events List 2008-2009

<u>Date</u>	<u>Event</u>
April 29	GWAC Luncheon
May 11	GWAC Mngt. Com.
May 20	GWAC Mngt. Social
May 27	GWAC Luncheon

## GWAC Management Management Committee Meeting Minutes

### CALL TO ORDER:

Chair Dave Floyd, CPL, called the meeting to order at 5:45 p.m. on 9 March, 2009 at Hamburger Hamlet in Arlington, VA.

### CHAPTER OFFICERS PRESENT:

Dave Floyd, CPL	Chapter Chair
Lyle Paulson, CPL	IPC
Tom Griffiths	VC Membership

### OLD BUSINESS:

**Past Minutes.** The GWAC Management Committee reviewed and recommended approval of the February 2008 Management Committee Meeting minutes and Financial Report.

### VC/COMMITTEE REPORTS:

#### VC FINANCE:

The GWAC financial balance is \$5,964.45

### VC MEMBER SERVICES:

Mr. Tom Griffiths brought up the topic of this year's elections - the draft ballot is in this newsletter. See page 10.

### VC PROGRAMS:

**Luncheon Speakers.** Mr. Ted Seymour, Booz Allen, was our 30 January, 2008 speaker. He spoke on *PBL Business Case Analysis (BCA)*. Our 20 February luncheon was held in conjunction with DCCEAS at the Pier 7 restaurant in Washington, D.C. There was no GWAC luncheon held in March. The 30 April GWAC luncheon speaker was Mr. Bill Kobren, CPL, Director of the Logistics and Sustainment Group at DAU, who spoke on the topic: "What DAU Can Do for You!". Our 28 May luncheon speaker, Mr. Irv Varkoni, spoke on *Supply Chain Globalization, Preparedness and Resilience*. The 25 June GWAC luncheon speaker was Mr. Alex Melnikov, Senior Analyst for DMSMS in OSD. He spoke on *Managing DMSMS*. Our 30 July GWAC luncheon speaker was Mr. Michael D. "Bo" Gourley,

Program Director for Logistics Sustainment at the Defense Acquisition University (DAU). He spoke on *The Relationship Between Systems Engineering and Logistics*. Mr. Joe Spruill, DHS, spoke about *DHS Logistics* at the September luncheon. At the GWAC 11th Annual October Awards Luncheon, Dr. Dave Peterson from LMI received the GWAC Logistician of the Year Award.

### VC ADMINISTRATION:

**On a personal note,** Chair Dave Floyd, CPL implemented his skin cancer awareness project in partnership with dermatologists and Safeway pharmacists. The Melanoma International Foundation will be recognizing him for his efforts on 5 April with an award for courage.

### CPL COMMITTEE CHAIR:

There was some discussion about CPL recertification that needs to be done every five years. The next CPL Exam will be held on 2 May, 2009 at the FIT Education Center. Contact Chair Dave Floyd, CPL at 703-805-4475 or at [david.floyd@dau.mil](mailto:david.floyd@dau.mil).

### NEW BUSINESS:

Dev Raheja, the GWAC DCCEAS representative and GWAC Management Committee Advisor, expressed interest in conducting a GWAC Seminar on "*Design to Reduce the Logistics Footprint*" to be held sometime in the Spring contingent on SOLE's approval of the Business Plan. Topics include:

- How Much Logistics Support We Really Need?
- Designing out failure modes
- FMECA for reducing logistics needs
- Designing maintenance-free subsystems
- Techniques of reducing MTTR
- Reliability Centered Maintenance (RCM)
- Techniques of improving Inherent Availability
- Techniques to improve Operational Availability
- Prognostics design to reduce logistics cost.

### ADJOURNMENT:

There being no further discussions, Chair Dave Floyd, CPL, adjourned the meeting at 7:00pm. The next GWAC Management Team meeting will take place at Hamburger Hamlet on Monday, 13 April, 2009 starting at 5:45 pm. GWAC members are most welcome to attend.

## **ARTICLE (Part I)**

# **Misunderstood Superheroes Batman and Performance-Based Logistics**

**By Randy T. Fowler (AUSD AT&L/L&MR)**

The situation: Normal institutional processes are not working. The forces of evil are gaining the upper hand. At a loss to stem this death spiral, the entrenched bureaucracy turns to a new hope. Using unorthodox but highly effective techniques, a lone champion takes action and slowly turns the tide, pushing the forces of evil over the edge.

However, in the midst of continuing success, this new champion's techniques, methods, and even motives are continually questioned. Sound familiar? Are we talking about Batman or PBL (performance-based logistics, or alternatively, performance-based life cycle product support)? Batman captures our imagination because he is an uncommon superhero. His methods don't conform to established practices. The Caped Crusader is incorruptible but no choirboy. For example, Batman uses enhanced interrogation techniques and global cell phone taps in *The Dark Knight*, the latest Batman movie from Warner Bros. Pictures. He lives somewhat on the dark side. What's more, he possesses no super-human powers. Yet Batman effectively fights chaos and crises with a commitment to the ultimate good of society. But does society understand and appreciate Batman? Ultimately, no. An ungrateful society, Gotham City, protests his vigilantism and unorthodox crime-fighting techniques. *The Gotham Times* newspaper headlines scream: "Batman: Savior or Menace?" (<[www.thegothamtimes.com](http://www.thegothamtimes.com)>). You can't get much more misunderstood than that. Public sentiment aligns more with the vulnerable White Knight - Two Face, aka District Attorney Harvey Dent, who represents the interests of City Hall and, ideologically, the mass community. How does the Batman myth, ethos, and psychology pertain to PBL? PBL- born on the dark side in the 1990s, perhaps with a tad of vigilantism to shake up a death-spiraling, transaction based logistics system- continues to be mischaracterized, misunderstood, and, therefore, often either skeptically embraced or totally despised. Whenever I encounter

critics of PBL, I listen closely to see if they understand PBL. Most do not. The following discussion will examine why PBL is misunderstood and what can be done to overcome that misunderstanding.

### **Definition of PBL**

Ask almost any acquisition and sustainment professional, "What is PBL?" and within the first 30 seconds, most will respond with a strong perception that "PBL is contracting out logistics." This is an erroneous observation. I often challenged Executive Program Management students at the Defense Acquisition University, saying that one sure way to fail the logistics class was to leave the classroom thinking that PBL is contracting out. Even so, many of them should have failed. During a recent discussion about continued policy emphasis on PBL, Under Secretary of Defense for Acquisition, Technology and Logistics John J. Young referred to his Navy experience with PBL and contracting out. He readily accepted my polite correction that effective PBL requires balanced contribution by both public and private sector providers.

***Batman, despite positive results, does not get his due, and that is frequently the lot of a superhero - PBL is a DoD acquisition-sustainment superhero that has been underappreciated to this point.***

Like the confusion over Batman's psychology, this confusion about defining PBL is complex and mysterious. The Department of Defense has consistently defined PBL as "the purchase of support as an integrated, affordable performance package designed to optimize system readiness and meet performance goals for weapon systems through long-term support arrangements with clear lines of authority and responsibility" (*Performance Based Logistics: A Program Manager's Product Support Guide*, DAU Press, 2005). DoD's overarching basis for PBL has consistently been warfighter focused to deliver improved operational readiness outcomes at best-value cost approaches. ***(To be continued . . .)***

## John William Langford, CPL Obituary

John William Langford of Vienna, Virginia passed away due to pulmonary distress on March 22<sup>nd</sup> 2009 at the INOVA Fairfax Hospital in Fairfax, Virginia. With his loving wife Margery Staley Langford, he was a resident of Vienna, Virginia for nearly 40 years. His life as a soldier, logistics engineer, teacher and author was led with dedication both to his family and his country.

John Langford received his Bachelor of Science in Industrial Engineering from the Georgia Institute of Technology, his Master of Science in Logistics Management from the United States Air Force Institute of Technology, and a Master of Engineering from the United States Air War College. As a student at Georgia Tech, he was editor of the *Yellow Jacket*, the university newspaper, where amongst other editorial platforms, he was an early advocate of equal educational opportunities for women. After a brief career with General Electric, he entered the United States Air Force through the ROTC. Stateside, he served at Gentile Air Force Depot, Wright Patterson AFB with the Directorate of Force Structure and War Plans, Air Force Logistics Command, at Edwards AFB as a procurement officer in an era when Edwards was the hub of research and development for rockets to support missile defense systems and the space program, and he served two tours at the Pentagon. Overseas, Mr. Langford was assigned to post-war Brussels with the European Office for Aerospace Research, the Republic of Korea (where he also worked in an orphanage and volunteered as an English teacher for Korean junior high school in Osan), the US Air Force Southern Command at Albrook AFB in the Panama Canal Zone (which included a secondment to Department of Defense Military Forces, Peru, to lead the logistics operations of the international rescue mission following the Chimbote earthquake, the most devastating natural disaster in that country's history), and later to Teheran where he was seconded as an advisor to the Imperial Air Force of the Shah of Iran. His final USAF assignment was as Assistant Inspector General for the Defense Logistics Agency. He retired from the active duty as a Lieutenant Colonel in 1980, having been awarded the Air Force Commendation Medal (USAF), the Joint Service Commendation Medal (DOD) for his service in Peru, the Meritorious service Medal (USA), and the DLA Defense Meritorious Service Medal for Outstanding Service (USAF).

As a civilian, John Langford qualified as a Certified Professional Logistician and Certified Configuration Manager, beginning a second career as an international consultant developing and conducting Logistics Engineering workshops and tutorial programs under the auspices of the Society of Logistics Engineers (SOLE) and the International Society of Logistical Engineers (ISOLE) for NATO and other international military, commercial and NGO organizations in the U.S., Europe, Israel, Korea and South Africa. Career experience included Configuration Management and Design Compliance for the United States Navy TRIDENT Ballistic Missile Nuclear Submarine combat systems and Naval Surface Fire Support systems for the AEGIS Ship programs.

Additionally, Mr. Langford served as adjunct professor for Virginia Polytechnic Institute, Florida Institute of Technology, and George Mason University, Fairfax, Virginia for Logistics Engineering and Management courses as well as programs for preparation for the Certified Professional Logistician (CPL) Examination. He was accredited by the American Defense Preparedness Association (ADPA) and accorded by the Society of Logistics Engineers (SOLE) He was the author several professional articles and of two books: *Logistics: Principles and Applications* (McGraw-Hill, 1995 and 2007) as well as co-author of *Supportability Toolkit (Reliability Analysis Center)* (2008).

John Langford was three times the recipient of the SOLE Forrest Waller Award (1985, 1989, 1991), the Eccles Medal for Outstanding Contributions to Logistics Education (1998), the SOLE Armitage Medal for Outstanding Contributions to Logistics Literature (2001), and he received an award from the Türk Kara Kuvvetleri Komutanlığı (Land Forces Command, Turkish Armed Forces) in 2001. He was also a member of the Masonic Order, Member of Henry Lodge 57 and the Scottish Rite.

Born on December 9, 1932 in Carrollton, Kentucky, son of Audley Delbert and Marguerite Campbell Langford, Lt. Col. John W. Langford is survived by his wife of 54 years Margery Langford of Vienna, Virginia, his daughters Mary Langford de Donoso of London, England and Margaret, Langford of Los Angeles, California, and by his son Dirk Langford and daughter-in-law Claire Roberts Langford, both of Brentwood, Tennessee.

Funeral arrangements by Money and King Vienna Funeral Home, and burial to take place at Arlington National Cemetery on Friday 10 July at 11:00am. There will be a service in the chapel at Fort Myer, followed by the burial in the Cemetery with full military honors. The family will host a reception afterwards at the Cemetery so that all of us can celebrate his life that seems to have touched so many near and far. If you would like to contribute, please consider making a donation in his name to one of his favorite charities: **Freedom Alliance Scholarship Fund, The Salvation Army** or the **Shriners Hospitals for Children**

## **SOLE Says Final “Thank You” to SOLE Press Author SOLE Headquarters, 24 March 2009**

Now it is with the deepest sadness and regret that we report the death on Sunday, 22 March 2009 of John W. Langford, CPL, long-time SOLE member and author of the McGraw-Hill SOLE Press volume “Logistics: Principles and Applications.” A member and supporter of SOLE for over 27 years, John was the recipient of both SOLE’s Eccles (1988) and Armitage (2001) Medals for outstanding achievements on logistics Education and outstanding contributions to the published logistics body-of-knowledge.

Throughout his over 40 year career in the field of logistics, he authored and presented on a myriad of logistics subjects, both nationally and internationally, for both the defense and private sectors. A teacher to the end - both personally and professionally - John served as a mentor, supporter and friend of logisticians worldwide. Our heartfelt thoughts and prayers - and “thank you” for a life and career well lived. Go out to John’s family at this time. Cards, letter or e-mails of condolence for the family can be sent c/o SOLE HQ 8100 Professional Place, Suite 111, Hyattsville, Maryland 20785-2229 or [solehq@erols.com](mailto:solehq@erols.com).

### **District 2 Says Farewell to John**

I am sad to announce that on Sunday morning we all lost a good friend, mentor, family man and great logistician. John Langford, passed away peacefully at Fairfax Inova. John will forever be missed. His contributions to my personal development as a Logistician, support for the Leatherneck chapter (he taught a Leatherneck Chapter CPL/Logistics body of Knowledge Course about 5 years ago), and SOLE in general will be remembered and was always greatly appreciated. John was the person who wrote the recommendation for me that helped secured a position/career at Jacobs that I still enjoy today. I used to

run into him at (NC2) talking about reliability and engineering topics that I later realized changed my perspective of Logistics. He always spent time to explain things in a way that made sense, even for a new logistician like myself (starting back in 1993/4). We served together supporting the Greater Washington Area Chapter (02-01) and the SOLE 96 (the last symposium managed by a Chapter vice Headquarters). His writing includes the McGraw Hill book entitled "Logistics Principles and Applications" is world recognized, and he has written numerous articles to include Reliability, Maintainability, Supportability and Logistics (RMS&L) in the RMS Partnership Newsletter. John will be missed and always remembered with fond thoughts and admiration.

Rest in everlasting Peace, John Langford!!!

Jon Jay Buder, DML, Jacobs Engineering  
Advanced Systems Group (Quantico)  
Lead Logistician & Medium & Heavy Team  
Lead MCSC PM Motor Transport Support

### **Chuck Simms GWAC Member Says Farewell to John**

I personally share in the sadness to learn of the death of John Langford, CPL. Needless to say, his departure is a loss to SOLE in particular and to the logistics community in general. Although I knew John prior to the 1995-1996 time frame, I was privileged with the opportunity to really get to know him as GWAC prepared for SOLE 96 in Crystal City. You see, I was the General Chair of SOLE 96 and John chaired the Technical Committee. His leadership coupled with his coolness in displaying his knowledge, as Papers were being evaluated for presentation and/or publication, was simply unparalleled. Needless to say, John contributed greatly to the overall success of SOLE 96.

John W. Langford, CPL, Thank You! You will be missed - Charles "Chuck" Simms

## SOLE Headquarters NEWS AND NOTES

Nomination suspense dates are as follows:

- Founders Medal (Members/Non-Members) [Suspense: 1 May]
- Eccles Medal (Members/Non-Members) [Suspense: 1 May]
- Armitage Medal (Members/Non-Members) [Suspense: 1 May]
- Jack Williams Space Logistics Medal (Members/Non-Members) [Suspense: 1 May]
- Distinguished Service Medal (Members) [Suspense: 1 May]
- Mo Grumbine Award for Service (Members) [Suspense: 1 May]
- Field Awards (Members/Non-Members) [Suspense: 1 May]
- Young Logistician Award (Members) [Suspense: 1 May]
- Logistics in the Community Award (Members) [Suspense: 1 May]
- Scholarship Awards (Members/Non-Members) [Suspense: 15 May]
- Doctoral Dissertation Award (Members/Non-Members) [Suspense: 7 April]
- Prize Logistics Paper - SOLE Symposium (Members/Non-Members) [awarded, without external nomination input, by the VP, Professional & Technical Development]
- Prize Paper - Logistics Spectrum (Members/Non-Members) [awarded, without external nomination input, by the VP, Administration]
- Prize Papers - Outstanding Student (e.g., AFIT, AWC, AC&SC) (Members/Non-Members) [awarded by the participating service schools]
- Chapter Newsletter Awards (Members) [Suspense: 15 April]
- Chapter Awards (Members) [Suspense: 15 April]
- President's Awards for Merit (Members) [awarded, without external nomination input, by the President]

As you can see, both members and non-members are eligible for awards. We need an active campaign to get well-qualified people recognized for their outstanding contributions to the logistics profession.

The chairs for this year's awards committees are:

- Founders Medal – Anthony (Tony) E. Trovato, CPL, Fellow, 714-651-2146, [fsl.ceo@gmail.com](mailto:fsl.ceo@gmail.com)
- Eccles Medal – Dr. Martha C. Cooper, 937-255-3636 x 4708, [martha.cooper@afit.edu](mailto:martha.cooper@afit.edu)
- Armitage Medal - Dr. Martha C. Cooper, 937-255-3636 x 4708, [martha.cooper@afit.edu](mailto:martha.cooper@afit.edu)
- Williams Space Logistics Medal – Dr. Harley A. Thronson, 202-441-4792, [harley.a.thronson@nasa.gov](mailto:harley.a.thronson@nasa.gov)
- Distinguished Service Medal - Anthony (Tony) E. Trovato, CPL, Fellow, 714-651-2146, [fsl.ceo@gmail.com](mailto:fsl.ceo@gmail.com)
- Young Logistician Award - as selected by each District Director; and reported to Norman J. Myers, 256-864-8240, [myersnj@saic.com](mailto:myersnj@saic.com)
- Mo Grumbine Award for Service – James (Jim) M. Griffin, Jr., CPL, PMP, 240-237-4518, [james.griffin@bearingpoint.com](mailto:james.griffin@bearingpoint.com)
- Field Awards – John J. (Jay) Erb, 703-246-0756, [john.erb@gdit.com](mailto:john.erb@gdit.com)
- Logistics in the Community Award – SOLE Headquarters, 301-459-8446, [solehq@erols.com](mailto:solehq@erols.com)
- Scholarships – Lt Col Timothy J. Pettit, 937-255-3636 x4525, [timothy.pettit@afit.edu](mailto:timothy.pettit@afit.edu)
- Dissertation Award - Dr. Stanley (Stan) E. Griffis, 937-255-3636 x 4533, 517-884-6370, [stan@griffis.com](mailto:stan@griffis.com)
- Prize Paper - Logistics Spectrum – Maya L. Helbich-Detzel, 513-654-5763, [maya.detzel@lmco.com](mailto:maya.detzel@lmco.com)
- Prize Papers - SOLE Symposium - John J. (Jay) Erb, 703-246-0756, [john.erb@gdit.com](mailto:john.erb@gdit.com)
- President' Award for Merit – Jeffrey L. Schafer, 812-754-6471, [jeff.schafer@navy.mil](mailto:jeff.schafer@navy.mil)
- <>Chapter Newsletter Awards – Dr. Catherine A. Elder, 757-887-2488, [celder@fit.edu](mailto:celder@fit.edu)
- <>Chapter Awards Program - Norman J. Myers, 256-864-8240, [myersnj@saic.com](mailto:myersnj@saic.com)
- <>[NOTE: Only chapters in good standing are eligible for the chapter/chapter newsletter awards.]

The Fellow Board this year is chaired by Paul L. Williams, CPL, Fellow. Questions regarding nominations for the Fellow membership designation can be directed to him at 770-793-0507 or [paul.l.williams@lmco.com](mailto:paul.l.williams@lmco.com).

Please feel free to contact **Lyle L. Paulson, CPL, Awards Board Chair**, 571-227-5070, [lyle.paulson@dhs.gov](mailto:lyle.paulson@dhs.gov), or SOLE Headquarters (301-459-8446 or [solehq@erols.com](mailto:solehq@erols.com)) with any questions or issues. We look forward to an outstanding award program in 2009. Thank you for your dedication and participation in the recognition of outstanding logisticians.

# GWAC CHAPTER ELECTIONS PROCESS

That time of the year is approaching soon – nomination of the new GWAC Management Committee for the next operating year. Here’s a timeline for the GWAC Policies and Procedures concerning Elections. Think it over and if you are interested, submit your name and bio to the chapter ASAP. Make a difference and run for the GWAC Management Committee!

## **NOMINATIONS COMMITTEE CHAIR:**

Activate the Nominations Committee. Collect from February Meeting present board members names of recommended replacements.

Develop nomination list.	March
Verify and screen list of candidates.	March
Prepare final list for Management Committee approval.	April Meeting
Convey approved list and biographies to the Elections Committee Chairman.	April

## **ELECTIONS COMMITTEE CHAIR:**

Activate the Elections Committee.	March
Prepare ballots.	April
Receive approved list and biographies from the Nominations Committee Chairman.	April
Submit ballots and biographies for the May ORACLE.	April
Collect executed ballots at luncheons.	May and June
Collect executed mail-in ballots.	June
Assess validity of ballots.	June
Tally ballots and announce successful candidates.	June
Notify SOLE Executive Director and District Director.	NLT 15 days after luncheon
Convey sealed ballots to incumbent Vice Chair- Admin	June Luncheon

## **CHAPTER CHAIR:**

Convene special meeting to break ties.	NLT 1 wk after June Luncheon
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## **VICE CHAIR ADMINISTRATION:**

Prepare notice of election schedule for the April ORACLE.	February
Receive sealed ballots from Elections Committee Chair.	June Luncheon
Destroy sealed ballots	31 days after receipt



**SOLE - The International Society of Logistics**  
**Greater Washington Area Chapter**  
**2009-2010 *Draft* Election Ballot**



Membership

Number:

Signature:

\_\_\_\_\_ (Required for vote to count)

\_\_\_\_\_ Date:  
 \_\_\_\_\_

**CHAIR**

Vote ('X') for one (1)

**David Floyd, CPL**

\_\_\_\_\_

**VICE CHAIRS**

<u>ADMINISTRATION</u> VOTE ('X') for one (1)	<u>MEMBER SERVICES</u> VOTE ('X') for one (1)
<input type="checkbox"/> <b>Mary Johnston</b> <input type="checkbox"/> _____	<input type="checkbox"/> <b>Tom Griffiths</b> <input type="checkbox"/> _____
<u>FINANCE</u> VOTE ('X') for one (1)	<u>PROGRAMS</u> Vote ('X') for one (1)
<input type="checkbox"/> <b>Lorenzo Thomas</b> <input type="checkbox"/> _____	<input type="checkbox"/> _____ <input type="checkbox"/> _____

PROFESSIONAL AND TECHNICAL DEVELOPMENT Vote ('X') for one (1)

\_\_\_\_\_

\_\_\_\_\_

**Management Team Advisors**

Vote ('X') for four (4)  
 (circle two for two-year term)

<input type="checkbox"/> <b>Joyce McCallister, CPL</b>	<input type="checkbox"/> <b>Richmond Miller, CPL</b>
<input type="checkbox"/> <b>Ken Gary</b>	<input type="checkbox"/> <b>Dev Raheja</b>
<input type="checkbox"/> <b>John McLaughlin</b>	<input type="checkbox"/> _____

## **Selected BoD Biographies**

**David S. Floyd, CPL**, is in his 7th year as the GWAC Chapter Chair. He is also the Newsletter Editor. Mr. Floyd, CPL, has over 25 years combined logistics engineering experience supporting the U.S. Navy. He is a retired Navy Commander / Surface Warfare Officer (USNR). He is employed by the Defense Acquisition University (DAU) as the Performance Learning Director for Performance-Based Logistics (PBL). He was previously employed by PRC, CRC, EG&G and TMA Corporation where he provided logistics and configuration management support to NAVSEA. Mr. Floyd holds a B.S. Degree in Government and Foreign Affairs from the University of Virginia and an M.S. Degree in Systems Engineering from George Mason University. He has been a member of SOLE-The International Society of Logistics and the American Society of Naval Engineers (ASNE) since 1988. He has served as the Vice Chair Administration for the Ventura County Chapter of SOLE. Mr. Floyd recently served as the General Chair for the 2008 District 2 Professional Development Forum on Configuration Management. Mr. Floyd received the SOLE 2002 Field Award for Configuration Management and the 2007 SOLE Mo Grumbine award for service to SOLE. He lives in Alexandria, VA and has a 24-year old daughter.

**Mary E. Johnston** Mary Johnston is a career Logistician with over 32 years experience in a variety of Logistics positions. She started her logistics career in the Air Force working on fighter aircraft. While in the Air Force, she completed her masters from Vanderbilt University. Ms. Johnston feels her greatest accomplishment to date is her daughter Jenny. Ms. Johnston is currently the lead Logistician on the Tri-agency National Oceanic and Atmospheric Administration (NOAA) on the National Polar-orbiting Operational Environmental Satellite System (NPOESS) in Silver Spring, MD.

**Richmond Miller, CPL**, joined SOLE in Aug 1982, was Awarded his CPL in Nov 1983 and has been a Life Member since 1987. He holds a BS in Business and Management, University of Maryland. MSBA work accomplished with Boston University. He has Extensive experience in a variety of demanding leadership and project management positions. He has a wide ranging background in electronics and computer maintenance, communications, DoD and FAA logistics. Presently employed with Arthur D. Little, Program Systems Management Company, Arlington, VA as a Logistics Consultant providing R&D support services to the FAA. He Retired from the Navy in 1992 after a successful career serving in many responsible positions; chief among them Communications Division Supervisor, Logistics Manager, and Electronic Material Officer. He was highly decorated due to superior performance in duty while stationed at NSA as an Integrated Logistics Support Manager and Contracting Officer's Technical Representative. He earned the 1000 points necessary to be professionalized in NSA's coveted ILS Manager Program.

**Ms. Joyce McCallister, PMP, CPL**, is a retired Marine Corps Lieutenant Colonel. She is the Meggitt-USA USMC/USN Liaison collaborating on Naval aviation research & development and acquisition projects. Experience and education focus is in program management, integrated logistics, life-cycle estimating, supply chain management, budgeting & programming, technical writing and marketing. She is a 1997 graduate of the Naval Postgraduate School (Monterey, CA) where she earned a Masters degree in Defense Acquisition. She earned Level III DAWIA certificates in program

management and acquisition logistics and Level II in systems engineering and test & evaluation. She co-authored a Naval Aviation Common Support Equipment Program Office study titled: *“Evaluation of the Inventory and Accountability Practices of Common Support Equipment Throughout Pacific and Atlantic Fleets.”* She previously served as GWAC VC for Programs.

**Mr. Dev Raheja**, *If your ROI is not 500, it is not worth doing!* This is the philosophy of DCI founder Mr. Dev Raheja. Dev is an international design assurance consultant to many Fortune 100 companies and founder of mer executive at Booz-Allen & Hamilton, Inc. and General Electric, he is the author of the books: [Assurance Technologies: Principles and Practices \(Wiley 2006\)](#) and [Zen and the Art of Breakthrough Quality Management](#). He served as Associate Professor at University of Maryland for its PhD program in Reliability Engineering from 1995-1999. He teaches [Designing for Safety and Developing Accurate Safety Specifications](#) and [Practical Reliability Engineering, Testing & Growth Management](#) courses for SAE. He is credited with turning unprofitable companies into market leaders. He has received several awards, including the Scientific Achievement Award from the System Safety Society for developing Software FMEA for safety critical applications. He is the Chair-man of the IEEE Design for Reliability Committee. He currently serves as the GWAC DCCEAS Representative.

**Mr. Tom Griffiths**, joined SOLE in June of 1990. He is the Acting GWAC Vice Chair for Member Services. He is also a Senior Logistics Engineer with Technology Service Corporation. He is a retired Navy Chief Electronics Technician. As a civilian he has supported NATO SEASPARROW Training Development, SPAWAR Command Training), Trident Navigation Subsystem logistics (depot maintenance), a Saudi Arabian Manufacturing company (Logistics Program Manager), Defense Message System (DMS implementation, IOT&E, and field support), and Joint Strike Fighter Autonomic Logistics Customer Support (International). He currently supports NAVSEA programs for Technology Service Corporation. He has an MS IS degree and his undergraduate degree is in Business. He lives in Virginia with his wife, Yuanlin, and their cat and dog.

## SOLE 2009 Call For Papers Announced

SOLE - The International Society of Logistics (SOLE) presents its 44th Annual International Logistics Conference and Exhibition, to be held at the Omni Mandalay Hotel at Las Colinas, Dallas (Irving), Texas from 16-20 August 2009. With a conference theme of “The Logistics of Global Security,” the symposium will offer three full days of exciting, educational and topical offerings designed to provide logisticians from all countries a unique understanding of the issues associated with security in logistics processes. Some of the world’s leading subject matter experts will lead the conference attendees in addressing a broad spectrum of issues critical to understanding the significance of logistics in the emerging global security environment. Representatives from Government, the Armed Services, Industry and Academia – both nationally and internationally – will serve as keynoters, plenary and panel participants, and paper presenters. SOLE 2009 will offer paper presentation sessions that address the many faces of logistics in global security, to include but not limited to: designing for security, security in the manufacturing process, security in humanitarian and disaster relief operations, multimodal transportation security, logistics technologies enabling global security, the role of space in economic security, and the security challenges of information technology. If you are interested in submitting a paper for consideration, please submit an abstract by 15 April 2009. If accepted for SOLE 2009, the paper must be submitted no later than 31 July 2009 – with the slide presentation to be submitted by 5 August 2009. For additional information and submissions, please contact either John (Jay) Erb, SOLE 2009 Deputy Chair, at (703) 246-0756 or SOLE Headquarters at (301) 459-8446. Only electronic submissions will be accepted at [john.erb@gdit.com](mailto:john.erb@gdit.com).

# The 2008 GWAC Membership Survey

Your GWAC Management Team is taking advantage of the upcoming ballot mailing to ask you a few questions about how the chapter can better serve your needs. Please take a moment to indicate your view on these issues (you may fill in the circle for more than one answer to each question). Please fold this sheet inside and return it with your ballot. All data submitted remains confidential unless you instruct us otherwise. Thank you in advance for your participation - your comments are important to us.

## MEMBER SERVICES

1. **GWAC Membership.** What do you like most about being a GWAC member? What do you like least about being a GWAC member?

a. Most. \_\_\_\_\_

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b. Least. \_\_\_\_\_

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2. **Chapter Resources.** Area(s) in which you would make use of GWAC's resources include:

a. Standards, practices and training/education in logistics applications and processes.

b. Consolidated library services (e.g., richly-linked web site serving many logistics disciplines).

c. Stronger networking among agencies, businesses, and logistics experts.

d. Clearinghouse for personnel recruiting, job openings or business development.

e. \_\_\_\_\_

3. **Membership Participation.** Do you have any recommendations for increasing chapter membership and participation in chapter functions? If yes, please elaborate.

a. Yes. \_\_\_\_\_

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b. No.

## ADMINISTRATION

1. **Career Assistance.** Would you like to speak to other GWAC members or submit information to the Newsletter editor about your experiences, organization, job openings, or job-seeking needs? If so, please specify which area(s)?

a. Yes. \_\_\_\_\_

b. No.

Area(s): \_\_\_\_\_

2. **Newsletter.** How often do you download/read the newsletter off the web site?

a. Every month.

b. 4-6 times a year.

c. Less than 4 times a year.

d. Never.

# The 2009 GWAC Membership Survey (Cont'd)

## GWAC WEB SITE

1. **Web Site.** The GWAC Website ([www.qwacsole.org](http://www.qwacsole.org)) had over 3500 hits over the last year. The most visited pages were the start page, newsletter page, programs page, and career assistance page. What changes (design/content) would you like to see made to the GWAC web site to increase overall visits and what other pages/links would you like to see available/have more robust content? \_\_\_\_\_  
\_\_\_\_\_

## PROGRAMS

1. What would you do differently about current GWAC Chapter functions, processes and procedures?

a. \_\_\_\_\_  
\_\_\_\_\_

b. Nothing.

2. **Luncheon Speaker.** Would you be willing to be a speaker at an upcoming monthly luncheon? If so, what would be your topic? (Meal is free along with token(s) of appreciation).

a. Yes

b. No

Name/Phone #: \_\_\_\_\_

Topic: \_\_\_\_\_

3. What is your feedback so far on rotating GWAC Luncheon locations throughout the greater Washington area? Please elaborate on the luncheon cost, locations, parking, convenience, food, speakers, presentations:  
\_\_\_\_\_  
\_\_\_\_\_

## PROFESSIONAL DEVELOPMENT and EDUCATION

1. **Logistics 101 Training Opportunities.** Would you or your company/activity be interested in receiving a one-day logistics training course, presented by GWAC, for a nominal fee? Can you help publicize and promote attendance at this one-day logistics introduction course within your organization? Would you like to be a presenter, or provide a presenter, at a one-day logistics introduction course, and what would be your topic?

a. Yes

b. No

Topic(s): \_\_\_\_\_

2. **Seminar.** Would you be willing to host or conduct a one-day Seminar on behalf of GWAC SOLE? If yes, please elaborate on the topic, location, timeframe(s) and any anticipated costs. If no, what topics would you be interested in hearing at a one-day GWAC Seminar?

a. Yes \_\_\_\_\_  
\_\_\_\_\_

b. No \_\_\_\_\_



*Join us, the Greater Washington Area  
Chapter (GWAC) of SOLE --  
The International Society of Logistics for a  
GWAC Membership Social*

**Wednesday, 20 May, 2009 from 5:00 to  
7:00 pm at Chapter Chair – Dave Floyd’s  
House, 305 Russell Rd. Alexandria, VA -  
Four short blocks from the King St.  
Metro Station**

**[RSVP to bunnystreet@yahoo.com](mailto:bunnystreet@yahoo.com)**

**Last minute phone call or if lost call:  
(703) 683-2185**



**Directions to Dave’s house**

Metro: Take the Yellow or Blue line to King Street Metro Station. Exit the Metro Station and head west on King Street toward the George Washington Masonic Temple on the hill. Cross the street to the right at the intersection onto Russell Road and walk north three and a half blocks to the white brick house shown on right.

Driving: From 395, take the South Glebe Road Exit, veer right at the light and cross four mile run. Go about 3/4 miles until you get to the Russell Road intersection/traffic light and turn right. Dave’s white brick house is about a mile and a half up the road on the left hand side.

From 495, take the North Telegraph Road Exit. Proceed to the top of the hill and exit right onto Duke Street. Get over to the left lane and turn left at the second stop light. Proceed down the hill (Masonic Temple on your left) until you come to the stop light. Go straight across the intersection to 305 Russell Road. Park in front or on the side streets.





*Please Join the Greater  
Washington Area Chapter (GWAC) of  
SOLE – The International Society of Logistics  
and*



**On Wednesday, 29 April, 2009**

**at LMI Corporation**

**2000 Corporate Ridge**

**McLean, VA 22102-7805**

**202-554-2500**

*with a free presentation and pay-as-you-go cafeteria luncheon*

*RSVP to [bunnystreet@yahoo.com](mailto:bunnystreet@yahoo.com)*

***Topic: Meeting NASA's Sparing Challenges in Space***

**The Guest Speakers are Dr. Tovey Bachman Mr.  
Rob Kline and Mrs. Julie Smith from LMI**

Dr. Tovey Bachman has more than 20 years of experience in mathematical modeling and operations research. His interests include readiness-based sparing, supply chain management, space logistics, threat-based munitions requirements, decision analysis, stochastic processes, discrete optimization, simulation, and software engineering. Dr. Bachman has performed a wide variety of logistics analyses involving the DLA, U.S. Air Force, U.S. Army, U.S. Navy, NASA, FAA, Amtrak, OSD, and the U.S. Congress.

Mr. Rob Kline has more than 20 years' experience in systems modeling, operations analysis, and computer programming. He is one of the principal developers of the LMI Aircraft Sustainability Model<sup>®</sup> (ASM<sup>®</sup>), a mathematical model that relates system readiness to funding for procuring spares.

Dr. Bachman and Mr. Kline were recipients of SOLE's 2007 Field Award for Space Logistics in recognition of their unique and lasting contributions to systems-based logistics support through their efforts in adapting modern inventory management theory to the challenges of space logistics and provisioning.

Mrs. Julie Smith is a lead ASM analyst. She came to LMI from the University of Dayton. There she received her master's degree in management science. Prior to that, Mrs. Smith worked at McGraw-Hill as a scheduler. There she built and maintained schedules for the editorial process of science textbooks. Mrs. Smith has a bachelor's degree in mathematics from Otterbein College and a master's degree in management science from the University of Dayton.