



ORACLE



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District 2, Chapter 1
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Chair Talk

Greetings Fellow GWAC Members and Logisticians! This issue of the GWAC ORACLE Newsletter includes information about upcoming events; Chapter Officer reports; Management Team meeting minutes; an article on *Risk Management for Parts with Sporadic Demand*; Feedback from SOLE 2007; Flyer announcements for our September and October GWAC luncheons; a Call for Nominations Flyer for our GWAC Annual Awards Luncheon to be held on 31 October at the Fort Myers Officers' Club in Arlington, VA; a SOLE 2008 Call for Papers Flyer and more!



26 September GWAC Luncheon

Dr. Lloyd Muller, CPL and President of SOLE will be speaking at our 26 September Luncheon to be held at the Fort Myer Officer's Club from 11:30 to 1:00pm. The topic is *SOLE's Past Accomplishments and FY 2008 Challenges*. See the announcement Flyer on page 11.

31 October GWAC Awards Luncheon

The keynote speaker for our 31 October Awards luncheon is Mr. Rick Skinner, Inspector General for the Department of Homeland Security. See the announcement Flyer on page 12. Please consider nominating yourself, a co-worker or a customer for a GWAC Field Award to be presented at this luncheon. Last year 15 individuals received awards.

SOLE 2007

SOLE 2007 was a big success for GWAC. I am pleased to announce that GWAC received Platinum Awards for the Chapter and ORACLE Newsletter. GWAC members receiving awards are as follows: Ms. Mary Johnston, our VC Admin, received a Field award for Integrated Logistics Support; Mr. Tovey Bachman and Mr. Rob Kline, both from LMI, received a team Field award for Space Logistics; and yours truly, Mr. Dave Floyd, CPL received the SOLE Mo Grumbine Award for Service to SOLE! See more on SOLE 2007 on page 5.

Please join me in congratulating those individuals who received awards at SOLE 2007!

GWAC One-Day Seminar

The one-day GWAC Seminar has been deferred to the January - February timeframe to allow more time for planning and the approval process. The topic is the Weapon System Sustainment Value Stream Model. The seminar will be held in the LMI office in McLean, VA. More details to follow.

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Chapter Officers

Chair	
Dave Floyd, CPL	571-227-7337
Immediate Past Chair	
Lyle Paulson, CPL	571-352-2573
Vice-Chair, Admin	
Mary Johnston	202-646-5518
Vice-Chair, Finance	
B.J. Silvey	703-860-5141
Vice Chair Member Services	
Tom Griffiths	703-383-3150
Vice-Chair, Professional Development	x325
Ron Hooks	202-475-3135
Vice-Chair, Education	
Gary Glick, CPL	703-697-4271

Advisory Members

Joyce McCallister, PMP, CPL	703-217-8431
Richmond Miller, CPL	202-314-1149
Ken Gary	703-692-5920
Dev Raheja	301-483-4525
Lorenzo Thomas	

Committee Chairs

<u>CPL Coordinator</u>	
Gary Glick, CPL	703-697-4271
<u>Education</u>	
Dr. Lloyd Muller, CPL	703-751-1060
<u>Elections</u>	
Tom Griffiths	703-383-3150
<u>Historian</u>	
Dave Floyd, CPL	571-218-3248
<u>Job Referral</u>	
Lorenzo Thomas	
<u>Logistics Education Foundation</u>	
Dave Floyd, CPL	571-218-3248
<u>Membership</u>	
Tom Griffiths	703-383-3150
<u>Award Nominations</u>	
Mary Johnston	202-646-5518
<u>Oracle Newsletter Editor</u>	
Dave Floyd, CPL	571-218-3248
<u>Public Relations</u>	
Dave Floyd, CPL	571-218-3248
<u>Retail Sales</u>	
BJ Silvey	703-860-5141
<u>Training</u>	
Gary Glick	703-697-4271
<u>DCCEAS Delegate</u>	
Dev Raheja	301-483-4525
<u>Webmaster</u> Thomas Lorenzo	

The ORACLE

The ORACLE is published 12 times a year. The deadline for articles and announcements is the second Monday of the month to be published. Authors, please reference "Editorial Objectives and Guidelines" under the "ORACLE Newsletter" Link at www.gwacsole.org for more details. GWAC assumes no responsibility for statements made by advertisers or for statements of fact or opinion expressed or implied in this publication.

Upcoming Events

September 13-14, 2007, Integrated Master Plan/Schedule, Washington, DC. Contact www.technologytraining.com.

September 24-25, 2007, Effective Configuration Management, Washington, DC. Contact www.technologytraining.com.

September 24-25, 2007, Radio Frequency Identification (RFID), Washington, DC. Contact www.technologytraining.com.

September 24-25, 2007, Information Assurance Seminar. Contact www.technologytraining.com.

September 27, 2007, Dinner presentation on Transportation Policy to be held in Rosslyn, VA. See the attached Flyer on page 13.

March 26-27, 2008, District 2 Professional Development Forum (PDF). Configuration Management - A Key to Lifecycle Sustainment to be held at the OMNI hotel in Newport News, VA. Contact Dave Floyd, CPL at floyd_david@bah.com or at 703-965-5506.

August 19-21, 2008 SOLE—The International Society of Logistics 2008 Symposium to be held at the Caribe Royale Orlando, FL. The Theme is *Logistics Transformation and the Global Economy*. Contact Jay Erb at john.erb@gdit.com or at 301-459-8446 for more information.

VC Finance Report

by BJ Silvey at
silveybjmarbj@comcast.net

As of 31 July, 2007

Beginning Balance: \$5733.13

Income: Luncheon

Total Income: \$0.00

Expenses: (\$0.00)

Total Expenses: (\$0.00)

Ending Balance: \$5733.13

VC Prof. Dev. Report

by Ron Hooks, PMP, at
hooks_ron@bah.com

Dr. Lloyd Muller, CPL the President of SOLE—The International Society of Logistics will be speaking on *SOLE's Past Accomplishments nad FY08 Challenges* at our 26 September Luncheon to be held at the Fort Myer Officer's Club. See the Flyer on page

CPL Chair Report

By Gary Glick, CPL at
glickg@starpower.net

CPL Exam Update

The next CPL Exam will be held on 3 November at the Florida Institute of Technology in Alexandria, VA. Contact Gary Glick, CPL, the GWAC CPL Committee Chair, at 703-697-4271 for more information.

SOLE Searchers

Check out the updated "Jobs" page hyperlink at the GWAC Web site at www.gwacsole.org. or contact Thomas Lorenzo at thomas.lorenzo.ctr@pentagon.af.mil

DCCEAS Chair Report

Mr. Dev Raheja, our GWAC SOLE representative to the DC Chapter of Engineering and Architectural Societies (DCCEAS), attended the last meeting of this year that was held on Thursday 3 May, 2007 at Building 42, Room 212 of The University of District of Columbia. The next DCCEAS meeting is scheduled to be held on 6 September.

Website Chair Report

Contact our new webmaster at webmaster@gwacsole.org with your comments and/or input. Files added during the last month to the functional areas include the following:

General.

- July Management Team Meeting Agenda and Minutes

- Updated Calendar of Events

Administration.

- Membership Spreadsheet, Password protected (contact_webmaster@gwacsole.com)

- July ORACLE Newsletter

Finance.

- July Financial Report

Chapter Events List 2007-2008

Date

September 10

September 26

October 8

October 31

November 12

November 28

Event

GWAC Mngt. Com. Mtg.

GWAC Luncheon

GWAC Mngt Com. Mtg.

GWAC Luncheon

GWAC Mngt. Com. Mtg.

GWAC Luncheon

July Luncheon Feedback



GWAC Chair Dave Floyd, CPL, presents the July luncheon speaker, Dr. Tovey Bachman from LMI, with a token of appreciation. See the article on page 7.

GWAC Management Management Team Meeting Minutes

CALL TO ORDER:

Chair Dave Floyd, CPL, called the meeting to order at 5:45p.m. on 6 August, 2007 at Hamburger Hamlet Restaurant in Arlington, VA.

CHAPTER OFFICERS PRESENT:

Dave Floyd, CPL	Chapter Chair
Lyle Paulson, CPL	IPC
Mary Johnston	VC Administration
Ron Hooks	VC Programs
Tom Griffiths	VC Membership
Rich Miller, CPL	Advisor

OLD BUSINESS:

Past Minutes. The GWAC Management Committee reviewed and recommended approval of the July 2007 Management Committee Meeting minutes. The July Financial Report had not been received as of 6 August.

VC/COMMITTEE REPORTS:

VC FINANCE:

The GWAC financial balance was no change from \$5733.13 for the previous month. Expenditures next month are expected to include costs to mail out the GWAC Election ballot and the Annual GWAC Survey Form.

VC MEMBER SERVICES:

Mr. Tom Griffiths was unable to get commitments from Speakers for the GWAC October Logistics Seminar so he shifted focus to next year.

VC PROGRAMS:

Luncheon Speakers. We did not hold a luncheon in August. Dr. Lloyd Muller, CPL and President of SOLE will be speaking at our 26 September Luncheon to be held at the Fort Myer Officer's Club.

VC ADMINISTRATION:

Our VC Administration, Ms. Mary Johnston, is continuing to collect "On a personal note" inputs from Chapter members to share in our ORACLE Newsletter. Contact her at bun-nystreet@yahoo.com. Ms. Johnston has taken

the initiative to hold bi-annual GWAC happy hour "socials" on Thursday evenings at the Hamburger Hamlet restaurant in Crystal City, VA. Flyers will be sent out to announce the dates and time.

CPL COMMITTEE CHAIR:

The next CPL Exam will be held on the first Saturday in November at the Florida Institute of Technology center in Alexandria, VA. Contact Gary Glick, CPL, the GWAC CPL Committee Chair, at 703-697-4271 for more information.

NEW BUSINESS:

District 2 2008 Professional Development Forum (PDF). Chair Dave Floyd, CPL updated the Management Team about the District 2 Meeting which was held on 30 June. The purpose of the meeting was to finalize the PDF Business Plan and identify District 2 Chapter responsibilities. Current plans are to hold the PDF Forum at the ONMI Hotel in Newport News, Virginia on 26-27 March, 2008. The focus will be on the training and professional development of logisticians in the District 2. The topic is *Configuration Management—A Key to Lifecycle Sustainment*. There will be a two-day, two-track format with either two or four speakers. There will be no exhibitors at this Forum and the attendance is anticipated to be anywhere from 70 to 100 attendees. The cost to attend will be \$250 for members and \$295 for non-members. The next District 2 PDF meeting will be held on 22 or 29 Sept. at the Jacobs' Office facility in Dumphries, VA.

ADJOURNMENT:

There being no further discussions, Chair Dave Floyd, CPL, adjourned the meeting at 7:10 pm. The next GWAC Management Team meeting will take place at Hamburger Hamlet restaurant in Crystal City on Monday, 10 September, 2007. GWAC members are most welcome to attend.

Contact www.sole.org

For information

About SOLE

GWAC LUNCHEONS

Beginning this past January and scheduled through May, the Greater Washington Area Chapter (GWAC) of SOLE - The International Society of Logistics has worked with area companies to host our monthly luncheons at their offices. We've started doing this for several reasons: to encourage other members to attend our luncheons beyond the regular cadre of management team members that attend every month, give area logisticians an opportunity to meet and network with peers from other companies, and to give everyone a chance to become more familiar with other companies in the area doing similar work and the services they provide.

So far we have held or are planning luncheons at the various locations shown:

- Booz Allen Hamilton (Crystal City) – Introduction to PBL by Mr. Jim Beggs
- Luncheon with DCCEAS in honor of National Engineers Week (Washington, DC)
- Logistics Management Institute (McLean Office) – Reliability Based Sparing
- Booz Allen Hamilton (McLean) – Leaning Out Logistics by Ms. Ginny Wydler
- Booz Allen Hamilton (Rosslyn) – The OSCAM Model by Ms. Molly Jenison
- Technology Services Corporation (TSC) (Crystal City) - Quality Assurance and Configuration Management by Mr. John Tye
- **Logistics Management Institute (McLean Office) – Risk Management for Parts with Sporadic Demand.**

We would like to extend the opportunity to other members and their companies to host luncheons later in the year. Currently, we have an opening for November.

Locations should be within the Washington Metropolitan area, a relatively easy commute, accessible by non-cleared individuals, with a meeting/conference room available that can seat up to 30 people.

We look forward to a growth in participation from area logisticians and the chance to meet others with similar backgrounds. If interested, please contact Ron Hooks at denis.r.hooks@uscg.mil

to discuss proposed topics and other details.

SOLE 2007 Feedback Article

The SOLE 2007 Conference was held from 21–23 August 2007 at the William Penn OMNI Hotel in Pittsburgh, PA. Aside from the fact that it rained most of the time and the Redskins lost to the Steelers that weekend, the Conference went well. Here are some highlights:

Day 1 was dedicated to the Human Element of Transition in the DoD. Mr. James Hall, the Deputy Assistant Undersecretary of Defense for Logistics Plans and Programs gave the Keynote address. He spoke of the logistics workforce processes, expectations, challenges/rends and how to respond.

Processes: Processes include planning, sourcing, manufacturing, distribution and retrograde.

Expectations: Logistics needs to be ready (i.e., readiness), responsive, reliable, resilient (i.e., agile) and reasonable (i.e., can justify the investment).

Challenges/Trends: 1) 40% of senior DoD logisticians will be eligible for retirement in the next 5-7 years. We need to plan for the turnover and for the transition to the future workforce. 2) Industry has gotten more involved in battlefield operational logistics. 3) The increasing extension of systems' lifecycles needs to be built into the design and supportability of systems. 4) The logistics workforce is becoming older, younger and more diversified. There are dwindling number of engineers available who are U.S. citizens. 5) We must plan for the impact of early retirements. 6) Industry has been providing more "designing in" logistics which we need to communicate and match logistics expectations with objectives. 7) The work environ-

ment needs to be more than just a place you go. Motivation is important.

How to respond: We need to focus on human capital, jointness and TRANSCOM's key role in transportation. We need to build-in industry and academic associations with the same expectations. We need to agree on the same logistics terminology. Finally, we need to decide upon what makes up a competent workforce in terms of labor categories, career development, certification and a shared understanding of common expectations.

Note: the term "Focused Logistics" is changing to "Joint Logistics" according to Mr. Don Davidson, Transformation Analyst at the Office of the Assistant Deputy Under Secretary of Defense for Logistics and Material Readiness.

Day 2 of the Conference was dedicated to *Space LogOps: Planning and Achieving the Vision*. I was particularly impressed by the keynote speaker Dr. Harley Thronson, Associate Director for Advanced Concepts and Planning, Science and Exploration Directorate, NASA Goddard Space Flight Center. Dr. Thronson was frank about the need for better logistics planning at NASA and spoke about the obstacles to effective logistics planning:

- 1) Poor logistics and planning don't have an impact until later in the lifecycle.
- 2) There is little opportunity for professional advancement for logisticians in NASA.
- 3) There are few penalties for poor logistics planning.
- 4) Logistics costs occur early, the benefits occur later.
- 5) Logistics terminology is an issue. It's inconsistent, not well defined and confusing (i.e., NASA uses "servicing" instead of "maintenance" or "logistics").
- 6) NASA missions tend to be very specific and with the exception of the Space Shuttle program, not repeated.
- 7) NASA does not have a requirement to calculate life cycle costs which would show the benefits of incorporating logistics early on in the design.

Future considerations for NASA logistics include: 1) Use of a depot repair maintenance concept/capability, 2) The treatment of NASA's 50+ spacecrafts as a "fleet" to economize, assuming there is sufficient commonality. 3) The increased use of COTS rather than unique designs for each mission. 4) Combining more missions into one spaceflight to save costs (the trade-off is the additional weight, storage space and fuel required). 5) Expanded lessons learned programs for the next generation space programs. 6) Expanded logistics courses for NASA employees (i.e., the University of Tennessee offers some). 7) Hire more managers, engineers and logisticians with acquisition and life cycle support experience. 8) Conduct training in logistics.

Day 3 of the Conference was focused on Humanitarian and Disaster Relief (H&DR). Lessons learned from Katrina are: 1) You have to secure the area first and provide logistics support for the first responders. 2) The local infrastructure in New Orleans was overwhelmed. 3) FEMA did not have the capability to respond to an event that large. 4) Much of FEMA's experienced workforce had retired. 5) There was no evacuation plan/exit strategy for New Orleans. 6) There was no authority over Non-Governmental Organizations (e.g. churches).

In the future: 1) Communications needs to be interoperable at all levels. 2) Information needs to be accurate and shared. 3) A centralized Command Crisis Center with a database of available assets is envisioned. 4) More planning and training exercises need to be conducted/funded. 4) Risk mitigating steps need to be taken now to address known disaster areas. 5) The U.S. should plan to continue to support worldwide H&DR efforts to improve our image abroad. 6) H&DR plans need to be based more on events vice grants.

Risk Management for Parts with Sporadic Demand (Part I)

By Tovey Bachman, Ph.D., LMI

(Reprinted with permission)

Managing critical service parts with sporadic demand has long been a challenge. These are parts that maintenance customers request at times separated by several months to several years—typically not at regular intervals. A parts manager's replenishment orders for these parts represent low-volume business to manufacturers, so they have little incentive to make these parts quickly or maintain the capacity to do so. Rather they are more likely to fit these requests into their production schedules at their convenience. This results in replenishment leadtimes of several months to years, making forecasting demand notoriously difficult. Thus, the parts manager faces a dilemma—either choose not to stock, risking a critical system down for lack of parts, or choose to stock, and risk having too much investment tied up in inventory.

In 1999, Dr. Bachman conceived a way of balancing the risks of being out of stock and over-investing in inventory for these parts—the Peak Policy™. Simulation studies have shown that this ordering policy can reduce parts shortages and systems down for lack of parts. DLA began live testing in 2004 and wider implementation is underway. This work was awarded the Military Operations Research Society's 2005 Barchi Prize.

Background

A single site inventory system typically uses a continuous review (s, S) ordering policy, where s is an item's reorder point (ROP), and S is its requisitioning objective (RO). When the inventory position drops to or below the ROP, one orders enough stock to raise the IP back to the RO. The RO is the ROP plus Q , typically an economic order quantity, or a quantity forecasted to last a coverage period. The ROP is forecasted lead-time demand plus a safety level intended to protect against variability in lead-time demand.

Safety-level computations usually treat lead-time demand uncertainty with a tractable theoretical probability distribution (e.g., Poisson, negative binomial, Laplace, or normal), estimate the mean and variance, and derive expressions for expected backorders and inventory cost as a function of the safety level. Mathematical optimization techniques then set item safety levels to balance inventory investment with expected backorders, fill rate, or system availability. Unfortunately, when parts experience sporadic demand, with demand inter-arrival times ranging from months to years, this approach breaks down.

Limitations of Current Approach

What goes wrong for sporadic demand items? Leadtime demand is usually zero—in one study of more than 300,000 sporadic-demand items, we found that nearly 95 percent of lead-time intervals contained no demand. Forecasting lead-time demand for these items is extraordinarily difficult (a forecast of zero is tough to beat), as is forecasting demand variance. Theoretical demand probability distributions are impractical since even

- Patent pending. Peak Policy is a trademark of the Logistics Management Institute.

(Continued next month. . .)



Announcing the GWAC of SOLE - The International Society of Logistics

10th Annual Logistics Awards Program

to be held Wednesday, October 31, 2007



The Greater Washington Area Chapter (GWAC) of SOLE - The International Society of Logistics is soliciting award nominations for the Ninth Annual Logistics Awards Program. GWAC SOLE will recognize individual achievements in the logistics field selected through nominations submitted by you -- industry, government and academic professionals. Nominees do not have to be a member of SOLE, but they must be based in the Washington Metro Area. Our Awards committee will select award recipients, and presentations will be made at the GWAC Annual Awards Luncheon Wednesday October 31st, 2007, at the Ft. Myer Officers' Club from 11:00 a.m. to 1:00 p.m.

Award nominations should be submitted in letter format, single-spaced, typewritten, and in the attached format. The first page should include point of contact information on the award nomination author and proposed recipient and a justification paragraph. The second page is a proposed citation. Please adhere to the provided format. Send the award nomination to Mr. Ron Hooks at hooks_dennis@bah.com no later than the close of business on September 19th, 2007. Ensure Ron acknowledges receipt of your award recommendation.

The program features a Logistician of the Year Award and Logistics Specialty Awards:

Logistician of the Year Award - Recognizes one individual who demonstrates exceptional vision and leadership in the general field of logistics and/or outstanding achievements/accomplishments in new or established methods, techniques and management of logistics or logistics systems. Do not recommend someone for Logistician of the Year. The award recipient will be chosen from among all nominations.

Logistics Specialty Award - Recognizes technical achievement and professional experience in and contributions to a given specialty of logistics. Nominations for this award should be developed around the individual with the suggested award title best describing the recognition.

The following are examples of specialty award titles that might be used:

- | | | |
|--------------------------------------|------------------------------|-------------------------------|
| * Integrated Logistics Support (ILS) | * Personnel Training | * Inventory Control |
| * Business Logistics Management | * Technical Publications | * Warehousing |
| * Life Cycle Cost Management | * Facilities | * Performance-based Logistics |
| * Transportation and Handling | * Post Production Support | * Provisioning |
| * Financial Management | * Reliability | * International Logistics |
| * Contract Management | * Maintainability | * Acquisition Logistics |
| * Supplier/Subcontractor Management | * Human Factors | * Software Support |
| * Physical Distribution | * Information Systems | * Safety Engineering |
| * Maintenance Management | * Support and Test Equipment | * Supply Support |
| * Logistics Support Analysis | * Material Flow | * Physical Distribution |
| * Logistics Research & Development | * Environmental Management | * Supply Chain Logistics |

Individuals may be nominated for more than one award, but can win in only one category.

All nominations should be received no later than the close of business September 19th, 2007 at the following address:

Ron Hooks, PMP

Hooks_Dennis@bah.com



*Please Join the
Greater Washington Area Chapter (GWAC) of
SOLE – The International Society of Logistics*

On Wednesday, September 26, 2007

at Fort Myer Officer's Club,

Arlington, VA

From 11:30 am - 1:00 pm

for a talk on

SOLE's Past Accomplishments and FY 08 Challenges

By

Dr. Lloyd Muller, CPL

President of SOLE - The International Society of Logistics

Dr. Lloyd H. Muller, CPL has extensive experience in logistics as both a practitioner and an educator. Dr. Muller has over 24 years of logistics management experience as a USAF officer in various logistics management positions (with professionally increasing responsibilities-- his last position as Colonel was that of Deputy Commander of Logistics of the 16th Air Force). As such, he managed programs and activities dealing directly with every facet of logistics both in the United States and abroad. Much of this experience involved diplomatic dealings with member nations of NATO. Academically, Dr. Muller started his fulltime career as an Assistant Professor for Embry Riddle Aeronautical University (1991 - 1993). Before this assignment, he taught logistics in Turkey at the Middle East Technical University, business courses for the University of Maryland and statistics for LaVerne University. He has also taught logistics as a contract professor at the U.S. Navy Supply Command. Currently, he is an associate professor of management with the Florida Institute of Technology.

The cost of the luncheon is \$20 payable at the door

RSVP to bunnystreet@yahoo.com



*Please Join the Greater
Washington Area Chapter (GWAC) of
SOLE – The International Society of Logistics*

On Wednesday October 31, 2007

at the Fort Myer Officer's Club, Arlington, VA

Lamplighter Room from 11:15 am to 1:00 pm

for an Awards luncheon and talk. The event is \$25.00 pay at the door.

RSVP to bunnystreet@yahoo.com

**Mr. Richard L. Skinner
Inspector General, Department of Homeland Security**

Mr. Skinner was confirmed as the Department of Homeland Security Inspector General on July 28, 2005. Between December 9, 2004—July, 2005, he served as Acting Inspector General. He has held the position of Deputy Inspector General Department of Homeland Security (DHS) since March 1, 2003, the date that the Office of Inspector General was established.

Prior to his arrival at DHS, Mr. Skinner was with the Federal Emergency Management Agency (FEMA), where he served as the Acting Inspector General (October 2002—February 2003) and Deputy Inspector General (1996– 2002). From 1991 to 1996, Mr. Skinner served at FEMA OIG as the Assistant Inspector General for Audits. In 1998, he received the President's Meritorious Executive Rank Award for sustained superior accomplishment in management of programs of the United States Government and for noteworthy achievement of quality and efficiency in the public service.

From 1988 to 1991, Mr. Skinner worked at the U.S. Department of State (DOS) OIG. During his tenure at DOS OIG, Mr. Skinner served as a senior inspector on more than a dozen foreign and domestic inspections and in 1991, Mr. Skinner was appointed by the Inspector General to serve as the "de facto" Inspector General for the Arms Controls and Disarmament Agency (ACDA).

From 1972 to 1988, Mr. Skinner held a variety of audit management positions with the U.S. Department of Justice and the U.S. Department of Commerce (DOC). He began his federal career in 1969 with the OIC of the U.S. Department of Agriculture.

Mr. Skinner holds a B.S. degree in Business Administration from Fairmont State College and an MPA degree from George Washington University.

“DOD Distribution & Logistics Initiatives to Better Support the Warfighter”

**By Mr. Earl Boyanton, Jr.,
Assistant Deputy Under Secretary of Defense (Transportation Policy)**



As the senior official focused upon transportation, Mr. Boyanton will describe several physical distribution challenges faced by today’s DOD and the corresponding supply chain initiatives to resolve them. Mr. Boyanton advocates many commercial best practices such as 3PL, Lean and Six Sigma to improve reliability and reduce cycle times. From his enterprise-level perspective, we will also hear how DOD is instituting Defense Logistics Workforce Development training to better support our military and national mobilization programs.

<u>Date:</u>	<u>Location:</u>	<u>Cost:</u>
Thurs, Sept. 27, 2007	China Garden	Walk-ins \$30
6:00 pm - Registration/Social	1100 Wilson Blvd.	Pre-registration/
6:30 – 7:10 Dinner	Arlington, VA	members \$25
7:15 – 8:15 Presentation/Q&A	(703) 525-5317	
8:30 - Meeting concludes		

2 Blocks from Rosslyn Metro stop

For Driving Directions to Restaurant, please visit www.chinagardenva.com

FREE Parking after 5:30PM in the Underground Parking Garage

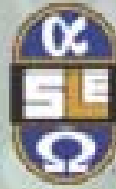
Presenter Biography: Mr. Earl B. Boyanton, Jr.

Mr. Boyanton reports to the Deputy Under Secretary of Defense (Logistics & Materiel Readiness) for all departmental matters concerning passenger and cargo transportation, including unit deployment. Prior to his current position Boyanton was Midwest Operations Manager for Stanley Associates, Inc., supporting DoD and other federal agencies. As a commander in the Air Force his responsibilities encompassed transportation, logistics, strategic mobility and crisis management. Mr. Boyanton holds an MBA from the University of Texas in Austin.



Registration: APICS members and non-members are welcome. To take advantage of Pre-Registration Rate, you must register online via the APICS site: www.apics-dc-metro.org. Please contact Gene Gam, gbg328is@yahoo.com or Douglas Stokes, stokesda@gdls.com if you require assistance with registration.

CALL FOR PAPERS



SOLE – The International Society of Logistics

presents

SOLE 2008

Logistics Transformation and the Global Economy

43rd Annual International Logistics Conference and Exhibition

Caribe Royale Orlando

Orlando, Florida

17 – 21 August 2008

Workshops: 17 - 18 August 2008

Conference: 19 - 21 August 2008

SOLE - The International Society of Logistics (SOLE) presents the 43rd Annual International Logistics Conference and Exhibition at the Caribe Royale Orlando, Orlando, Florida from **17-21 August 2008**. Representatives from Government, Industry, Business and Academia will be in attendance.

With a conference theme of “**Logistics Transformation and the Global Economy**,” the symposium will, from both strategic and operational perspectives, horizontally examine the issues and relationships surrounding logistics transformation. Participants will focus on its role both as a driver of economic security within the global economy, and as a key enabler to the achievement of collaborative information exchange, human capital development, information transparency, asset visibility, industrial cohesiveness and productivity, penetrating global market share, technology capitalization, operating footprint maximization, inter/intra-enterprise integration, and globalization.

SOLE 2008 will offer paper presentation sessions that address all aspects of logistics and logistics transformation as an investment vehicle, from both a national and global perspective. If you are interested in submitting a paper for consideration, please submit an abstract by **15 April 2008**. If accepted for **SOLE 2008**, the paper must be submitted no later than **31 July 2008** – with the slide presentation to be submitted by **15 August 2008**. For additional information and submissions, please contact either *John (Jay) Erb*, **SOLE 2008 Deputy Chair**, at (703) 246-0756 or **SOLE Headquarters** at (301) 459-8446.

Only electronic submissions will be accepted at John.erb@gdft.com.