



ORACLE



September 2005
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District 2, Chapter 1
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Chair Talk

Greetings Fellow GWAC Members and Logisticians! This issue of the GWAC ORACLE Newsletter includes information about upcoming events; Chapter Officer reports; BoD Meeting minutes; an article on Logistics Efficiency and the USAF Acquisition Force; instructions on submitting nominations for the Annual GWAC Awards Luncheon to be held in October; Flyers on the September and October Luncheons, GWAC Golf outing and the MAL 2006 Call for Papers.



September GWAC Luncheon: Our September GWAC Luncheon will be held on 28 September at the Fort Myer Officer's Club in Arlington, VA. Our guest speaker will be Ms. Suzanne Schwitalla who will be speaking about Performance Based Logistics for the Unmanned Aerial Vehicle (UAV) - A Case Study. Please annotate this highly informative luncheon presentation on your calendar! We will also be swearing in the new GWAC BoD officers that you elected this past spring.

GWAC Golf Outing: GWAC will host a 9-hole golf outing at East Potomac Park on Thursday, 29 Sept. (See Flyer on page 13).

GWAC Annual Awards Luncheon: There is only one month remaining before our Annual Awards Luncheon to be held at the Fort Myer Officer's Club in Arlington, VA on 28 October, 2005. The distinguished guest speaker for our luncheon is RADM Gabel, former head of all USCG acquisition programs. Please see the attached Announcement and formats for the submission of the nomination and recommended citation starting on page 11.

The GWAC Annual Field Awards program is intended to reach out to the entire logistics community. You do not have to be a member of SOLE to participate and you may nominate yourself. Please consider nominating one of your co-workers or customers for this prestigious award.

Mid-Atlantic Logistics (MAL) 2006 Conference: MAL 2006 will be held March 28-30, 2006 in Colonial Williamsburg. The theme is "Focused Logistics: A Knowledge Enabled Logistics Strategy". There is a Call for Papers and Workshops Flyer on page 14 of this Newsletter. Please note that there will be a workshop track will be specifically set aside to do workshops of two to four hours in duration. This is in addition to the all day workshop on the 28th. I encourage you to submit an abstract for a paper and/or workshop at MAL 2006.

Inside this Issue

<u>Title</u>	<u>Page</u>
Front Page – Chair Talk	1
Chapter Officers/Upcoming Events.....	2
Vice Chair Reports.....	3
Article on Logistics Efficiency.....	4
Board Meeting Minutes.....	5
Article on USAF Acquisition Force.....	6
GWAC Awards Announcement.....	9
Awards Nomination Letter.....	10
Award Citation Format.....	11
September Luncheon Flyer.....	12
October Luncheon Flyer.....	13
MAL 2006 Call for Papers Flyer.....	14
GWAC Golf Outing Flyer.....	15

Chapter Officers

Chair	
Dave Floyd, CPL	202-475-3310
Immediate Past Chair	
Lyle Paulson, CPL	202-646-5381
Vice-Chair, Admin	
Mary Johnston	202-646-5518
Vice-Chair, Finance	
B.J. Silvey	703-860-5141
Vice-Chair, Operations	
Mike Connor	703-604-7370
Vice-Chair, Programs	
Joyce McCallister, CPL	703-217-8431
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Gary Glick, CPL	703-414-6773
<u>Executive Board Members</u>	
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Jack Fogal	703-860-4080
<u>Committee Chairs</u>	
<u>Bylaws</u>	Open
<u>CPL Coordinator</u>	
Gary Glick, CPL	703-414-6773
<u>Education</u>	
Dr. Lloyd Muller, CPL	703-751-1060
<u>Elections</u>	Open
<u>Historian</u>	Open
<u>Job Referral</u>	
Linc Hallen	301-460-5060
<u>Logistics Education Foundation</u>	
John Langford	703-602-1912
<u>Membership</u>	Open
<u>Nominations</u>	Open
<u>Oracle Newsletter Editor</u>	
Dave Floyd (Acting)	202-546-0865
<u>Public Relations</u>	Open
<u>Retail Sales</u>	Open
<u>Speaker Editor</u>	Open
<u>Training</u>	
Gary Glick	703-416-4600
<u>Other</u>	
<u>District Director</u>	
Mike Connor	703-604-7370
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The ORACLE

The ORACLE is published 12 times a year. The deadline for articles and announcements is the second Monday of the month to be published. Authors, please reference "Editorial Objectives and Guidelines" under the "ORACLE Newsletter" Link at www.gwacsole.org for more details. GWAC assumes no responsibility for statements made by advertisers or for statements of fact or opinion expressed or implied in this publication.

Upcoming Event

October 17-18, 2005, Capabilities Based Requirements, to be held in Washington, DC. Contact www.TechnologyTraining.com for more information

October 31-1 November, Systems Engineering, to be held in Washington, DC. Contact www.TechnologyTraining.com for more information.

November 2-3, Performance Based Logistics, to be held in Washington, DC. Contact www.TechnologyTraining.com for more information.

January 23-26, 2006, Annual Reliability and Maintainability Symposium (RAMS) to be held at the Newport Beach Marriott in Newport Beach, CA. For more information contact www.rams.org

March 28-30, 2006, 8th Annual Mid-Atlantic Logistics Conference to be held in Colonial Williamsburg, VA. The theme is "Focused Logistics: A Knowledge Enabled Logistics Strategy" Contact www.mid-atlantic-log.net or see attached Flyer.

**Contact our Chapter website
at www.gwacsole.org**

Financial Report

by BJ Silvey at
silveybjmarbj@comcast.net

As of 31 August, 2005

Beginning Balance: \$2359.83

Income: Luncheon

Total Income: MAL Proceeds \$5065.94

Expenses: (\$38.21)

Total Expenses: (\$38.21)

Ending Balance: \$7387.56

VC OPS

By Mike Connor at operations
@gwacsole.com.

DCEAS Council Meeting

The DCCEAS meeting was called to order at 7:17 p.m. on September 1 in the University of the District of Columbia (UDC) Science and Engineering Center. The DCCEAS President is looking for people to chair open committees (Audit, Membership, MIST, Publicity, and Sponsorship). At the meeting, Jeanann Boyce volunteered to head the Sponsorship committee and Robert Hershey agreed to head up the Membership committee again. Charles Hochstein agreed to head the audit committee and Manny Ikpo agreed to head the Awards Committee again this year.

The Engineers Week Banquet is scheduled for the evening of February 25th, 2006 at the Four Points Sheraton in Washington, DC. **Marshall E. Purnell, FAIA, NOMAC** of Devroux & Purnell Architects/Planners (<http://www.dp-architects.com/index.htm>) has tentatively agreed to be the speaker. He is a partner in the local firm/team that will help HOK design the new Washington Nationals baseball stadium.

The Engineers Week luncheon is scheduled

for February 22, 2006 at the Pier Seven Restaurant in SW Washington, DC. The tentative speaker is Dr. Jane Alexander, Deputy Director, ARPA, Department of Homeland Security.

Chapter Website. We have now hit over 5500 distinct web site visits in just over year. Again, the GWAC start, career assistance, programs, and newsletter web pages remain the most visited gwacsole.org sites as shown below. Keep visiting and visit often! Contact the webmaster at webmaster@gwacsole.org with your comments and/or input. Files added during the last month to the functional areas include the following:

General.

- August BoD Meeting Agenda and Minutes
- Updated Calendar of Events

Administration.

- Membership Spreadsheet, Password protected (contact webmaster@gwacsole.com)

Operations.

- August ORACLE Newsletter

Finance.

- August Financial Report

Chapter Events List

2005-2006

<u>Date</u>	<u>Event</u>
<u>September</u> 28	Monthly Luncheon
<u>October</u> 1	FY06 Opr Yr Begins
October 12	GWAC BoD Meeting
October 26	GWAC Awards Luncheon
<u>November</u> 5	CPL Exam
November 9	GWAC BoD Meeting
November 11	Veterans Day
November 30	Monthly Luncheon
<u>December</u> 4	Holiday Social
December 14	GWAC BoD Meeting

VC Programs

by Joyce McCallister, CPL at mccallisterj@comcast.net

The Guest Speaker for our 28 September GWAC Luncheon is Ms. Suzanne Schwitalla, CPL, President of SOLE, Director of PBL Strategies with AAI who will speak on UAV and PBL. The luncheon will be held in the Fife and Drum Glass room in the main dining area.



VC Technical

By Gary Glick at glickg@starpower.net

GWAC 2005-2006 CPL Study Group

GWAC held its Final CPL study group session on Tuesday evening, 2 May, 2005. Sessions were held weekly at the Presidential Tower, 2511 Jefferson Davis Highway, Suite 11500, Crystal City, VA. We are looking for a volunteer to lead this year's Study Group. The good news is that the lesson plans and handouts have been developed. We will provide you with guest speakers and assistance. You do not have to be a CPL to be the Study Group leader but it is highly recommended that you have experience in taking the CPL exam. The cost to join the CPL study group, which will meet every Tuesday evening through May, is \$150, not including the cost of discounted textbooks.

CONTACT SOLE AT
www.sole.org

SOLE Searchers

Check out the updated "Jobs" page hyperlink

at the GWAC Web site at www.gwacsole.org.
or contact Linc Hallen at 301-460-5060.

FIRST BRIEFING BY NEW UNDER SECRETARY OF DEFENSE ACQUISITION, TECHNOLOGY & LOGISTICS

The Honorable Kenneth J. Krieg, Under Secretary of Defense Acquisition, Technology Logistic (USD AT&L) presented his first speech as USD AT&L at the SOLE – The International Society of Logistics 2005 Annual Conference and Exhibition held at the Caribe Royale Resort & Convention Center in Orlando Florida. His speech entitled "Supply Chain As Offense" can be seen at the following website:

http://www.acq.osd.mil/usd/krieg/08-16-05_SOLE_speech.doc

ARTICLE

From Factory to Foxhole: The Battle for Logistics Efficiency By Leslie Hansen Harps: Inbound Logistics July, 2005

http://www.inboundlogistics.com/article/s/features/0705_feature03.shtml

In this article, Leslie Harps describes the motivating factor for military logistics and how the military is meeting the challenge in a hostile environment.

ACCESS THE GWAC WEBSITE AT
www.gwacsole.org

BoD Meeting Minutes

CALL TO ORDER:

GWAC Chapter Chair Dave Floyd, CPL called the meeting to order at 5:45p.m. on 21 September, 2005 at Hamburger Hamlet restaurant.

CHAPTER OFFICERS PRESENT:

Dave Floyd , CPL	Chair
Lyle Paulson, CPL	IPC
Mike Connor	VC Operations
Mary Johnston	VC Administration
Joyce McCallister, CPL	VC Programs
Ken Gary	BoD Member
Ron Hooks	BoD Member
Richmond Miller, CPL	BoD Member

OLD BUSINESS:

Past Minutes. The Board of Directors (BoD) reviewed and recommended approval of the August 2005 BoD Meeting minutes.

VC/COMMITTEE REPORTS:

VC FINANCE:

Mr. BJ Silvey, who was not present, electronically provided current financial numbers for the Month of August (See page 3). Lyle Paulson volunteered to look into the cost of an "infocus".

VC OPERATIONS:

In his capacity as District Director, Mr. Mike Connor will be swearing in the new GWAC Chapter Officers at the September luncheon. He briefed the outcome of the September 2005 DCCEAS meeting and the results of the District 2 meeting held in August. Mr. Connor asked for bios of the award recipients so that he could put together the Awards Booklet for the GWAC October Awards luncheon.

VC PROGRAMS:

Luncheon Speakers. Ms. Suzanne Schwitalla,

CPL, is scheduled to speak at our September luncheon about Performance Based Logistics on the Unmanned Aerial Vehicle (UAV) - A Case Study. The distinguished guest speaker for our October Awards Luncheon is RADM Gabel, USCG. Mr. Lyle Paulson, from a previous BoD meeting, came up with the idea of inviting the trainer from the Redskins to our November luncheon. He has sent a letter to that effect. He also recommended that we see if we could get Andy Evans, a member of AIAA to talk about NASA or Frank Sepalina, Assistant Director of NASA for the Hubble, to come and speak.

VC ADMINISTRATION:

Discussion ensued about other possible locations to hold our monthly luncheon. Chair Dave Floyd. CPL volunteered to look into the cost of holding a luncheon at the Army Navy Country Club in Arlington, VA.

VC TECHNICAL:

Mr. Gary Glick, CPL, recommended that GWAC consider sponsoring a technical or workshop track at MAL 2005.

NEW BUSINESS:

Mr. Linc Hallen volunteered to review the survey results that came back from the GWAC Election Ballot mailing. Linc also recommended that each member of the BoD call ten GWAC members and personally invite them to attend our next luncheon in order to increase attendance.

There was discussion about how and where to get Chapter gifts and how to order discounted textbooks from SOLE for CPL exam preparation. There was also discussion and ideas raised on how to spend some of the money coming back to GWAC from MAL 2004 and 2005.

USAF Revamps Acquisition Force

**By: Vago Muradian and Michael Fabey
Defense News 07/25/2005
(Reprinted with Permission)**

The U.S. Air Force is rethinking acquisition in the wake of an exhaustive review of programs — particularly space efforts — that are expensive and behind schedule. It's more than just weapons and programs, Air Force leaders say. It's about people and mindset. "A lot of this is about training," said Gen. Greg "Speedy" Martin, the head of the Air Force Materiel Command. "When you become a pilot, you are constantly being trained and evaluated against specific performance standards, and all of that is documented in a grade book. We have not had that same structured and performance based approach in our acquisition training."

Martin said the Air Force's trouble began after the government cut many of its engineering, cost estimation and acquisition specialists in the post-Cold War drawdown. Program management passed largely to prime contractors under concepts such as "Total System Performance Responsibility."

"We were out to reduce, streamline and flatten our organizations," Martin said. "It was budget driven — demanded by the nation, and faster, better, cheaper became our battle cry."

There were other missteps, Martin said. What program management remained in Air Force hands was divided between the Air Staff in Washington and the Materiel Command, Dayton, Ohio. The two organizations didn't cooperate as well as we needed them to, he said.

The mounting pressure to fix acquisition comes largely from Congress, which is dismayed at the prospect of \$100 million fighter jets, \$3 billion destroyers and \$15 billion air-

craft carriers. In reaction to that pressure, Gordon England, acting deputy defense secretary, named acquisition reform as his top priority during his Senate confirmation hearings earlier this year.

On June 7, England called for an assessment of Pentagon acquisitions that on July 15 became the Defense Acquisition Performance Assessment Project, being run by Ronald Kadish, the former three-star head of missile defense. Gen. Martin has already passed along some suggestions to Kadish. England also asked Pentagon analysts to review the mismatch between each service's acquisition plans and their long-term budget realities. Pentagon sources said this could force military planners to cut costs — or kill major programs.

"If this is done properly, then more programs should survive than die," said Byron Callan, a Merrill Lynch defense analyst. "But how many Power Points have we seen on the problem in DoD acquisition? It took us years to get into this hole. It will take years to get us out." Callan said the Air Force must do more of its own acquisition planning.

"It would be moving in the opposite direction that the military's been going, to outsource this stuff. The system-of-systems integration would go by the wayside."

The Air Force also has to return to its past tight control over requirements and costs, which in the 1970s, led to such successful programs as the F-16 fighter.

Martin said it was not just the military that hamstrung its ability to manage programs. After the 1980s and 1990s, industry leaders

(Continued on next page)

believed they had mastered quality control, and axed many of their own experienced acquisition and development people during the drawdown as well.

Ronald Sugar, Northrop Grumman chairman, chief executive and president, agrees there's been a brain drain.

"We do not have enough experienced program managers and systems engineers on either side," Sugar said during an interview at the June Paris Air Show. "Just the ability to manage and anticipate the impacts of the complexity is a real skill. It requires superior skills of systems engineering and superior skills of program management."

Callan said industry had come to believe that its government client was not particularly sensitive to rising price tags. "They've always felt the money's there, that 'They'll pay for the weapon systems,'" the analyst said. Consequently, any savings taxpayers reaped from the layoffs have since been wiped out by program overruns in both cost and schedule Martin said.

Space Command

Space programs have been particularly fraught with problems, Air Force officials acknowledge.

Gen. Lance Lord, Space Command chief, told the House Armed Services strategic forces subcommittee, "In the 1990s, we experienced some significant setbacks. We witnessed space launch failures that totaled more than \$11 billion. In present-day numbers, that adds up to just about the entire annual Air Force Space Command budget." Fixes are under way, Lord and others say.

In October 2001, Space Command took control of its own acquisition process, began to

streamline the bureaucracy, and eliminating stovepipes, said Col. Henry Baird, the Director of requirements at command headquarters, Peterson Air Force Base, Colorado.

Other problems still need to be solved, like the ones created by the myriad of requirements presented by other services and government agencies that use Air Force-managed satellites. When these users present their different perspectives to Congress, lawmakers get the sense that no one really knows what, say, a Space Radar is really meant to do. Martin said that erodes confidence and leads lawmakers to cut funding.

But the General said attempts to fix the problem only lead quickly to big overruns. Contractors complain they spend half their time on major programs putting together new plans to accommodate the decreased budgets. The General said all users must agree on requirements, and then, united, explain them to Congress.

Solving the Problem

Neither the military nor industry fully understood — or found a way to put a dollar value on — the innovation and savvy that acquisition experts brought to the process, Martin said. "If there has been one mistake across the board," Martin said, "it's that, time and again, we did not understand the incremental value of each person's contribution."

Martin is now trying to do just that at Materiel Command. The General also wants to bring back the experienced people who left. He envisions them as consultants who could independently review requirements and costs — especially early on in a program.

(Continued on next page)

"Too often, we wait until there's a major problem," he said. Martin said there's enough combined experience between industry and the services to get a handle on things.

Leadership Training

In Space Command, for example, Lord has begun efforts to identify people with acquisition and other space-related experience, develop courses to train them, and groom them for leadership roles in an effort to retain them.

The command has even combed the personnel rolls at the Pentagon and National Reconnaissance Office for more space professionals to court. On the industrial side, Sugar said, Northrop has developed mentoring, training and recruiting programs aimed to attract people with such skills, and to sharpen them.

Martin said the Air Force has been revamping its acquisition processes for years, but has kept its efforts mostly quiet. "We sometimes forget that what we're doing is not necessarily transparent, known to everyone," he said. In the wake of public black eyes over acquisition — at least some of them deserved, Martin said — the Air Force is now trying to get the word out. Lord sought to close the credibility gap in July 12 testimony on Capitol Hill.

"I fully understand any skepticism with regards to our way ahead. We need to gain the confidence of Congress," he said.

There's still a gap between what the military — and especially the Air Force — pledges and what it delivers. And congressional patience thins as costs climb and deadlines are missed.

"Schedule delays and cost overruns are broken promises," Robert Levin, Government Accountability Office acquisition and sourcing management director, told the panel.

The Defense Department, he said, has yet to prove it can bring in technologically complex programs on time or within budget, Levin said. Martin says there are exceptions, such as the Small Diameter Bomb, but in general "we have not done as well as we need to on the

big and technologically complex programs." But, he added, the Air Force and the other services know what's broken and they're working to fix it.

NEW GAO REPORT ON PASSIVE RFID

"Better Strategic Planning Can Help Ensure DOD's Successful Implementation of Passive Radio Frequency Identification (pRFID)." **(Reprinted with Permission)**

The GAO's report found that since 2003, the DOD and its components have taken actions to begin using a potentially promising pRFID technology to support their supply chain operations. Actions included the development of policy and guidance for the use of Passive RFID, and the use of pilot projects to support the initial implementation and to test the technology's application to their business processes. Future funding requirements for pRFID are expected to increase sharply as full implementation proceeds—from \$6.6 million as of January 2005 to about \$472 million projected from fiscal years 2006 through 2011. The projection of \$472 million does not include the cost of system interoperability, which officials believe will be the most expensive element of pRFID implementation.

Full pRFID implementation within supply operations is not anticipated until 2016 or beyond. The report found that while the DOD has taken a number of actions to direct the implementation of passive RFID, it has not yet developed a comprehensive strategic management approach that incorporates sound management principles, and that the planning by DOD and its components lacks or only partially incorporates several key management principles needed to effectively guide, monitor, and assess implementation. To see this report in its entirety go to: www.gao.gov/cgi-bin/getrpt?GAO-05-345.

Announcing the GWAC of SOLE 8th Annual Logistics Award Program

to be held October 26, 2005

The Greater Washington Area Chapter (GWAC) of the International Society of Logistics (SOLE) is soliciting award nominations for the Eighth Annual Logistics Awards Program. GWAC SOLE will recognize individual achievements in the logistics field selected through nominations submitted by you -- industry, government and academic professionals. Nominees do not have to be a member of SOLE, but they must be based in the Washington Metro Area.

Our Awards committee will select award recipients, and presentations will be made at the GWAC Annual Awards Luncheon Wednesday October 26th, 2005, at the Ft. Myer Officers' Club from 11:00 a.m. to 1:00 p.m. Award nominations should be submitted in letter format, single-spaced, typewritten, and in the attached format. The first page should include point of contact information on the award nomination author and proposed recipient and a justification paragraph. The second page is a proposed citation. Please adhere to the provided format. Send the award nomination to LCDR Ron Hooks at dhooks@comdt.uscg.mil no later than the close of business on October 5, 2005. Ensure Ron acknowledges receipt of your award recommendation.

The program features a Logistician of the Year Award and Logistics Specialty Awards:

Logistician of the Year Award - Recognizes one individual who demonstrates exceptional vision and leadership in the general field of logistics and/or outstanding achievements/accomplishments in new or established methods, techniques and management of logistics or logistics systems. **Do not recommend someone for Logistician of the Year. The award recipient will be chosen from among all nominations.**

Logistics Specialty Award - Recognizes technical achievement and professional experience in and contributions to a given specialty of logistics. Nominations for this award should be developed around the individual with the suggested award title best describing the recognition. The following are examples of specialty award titles that might be used:

- | | | |
|--------------------------------------|------------------------------|-------------------------------|
| * Integrated Logistics Support (ILS) | * Personnel Training | * Inventory Control |
| * Business Logistics Management | * Technical Publications | * Warehousing |
| * Life Cycle Cost Management | * Facilities | * Performance-based Logistics |
| * Transportation and Handling | * Post Production Support | * Provisioning |
| * Financial Management | * Reliability | * International Logistics |
| * Contract Management | * Maintainability | * Acquisition Logistics |
| * Supplier/Subcontractor Management | * Human Factors | * Software Support |
| * Physical Distribution | * Information Systems | * Safety Engineering |
| * Maintenance Management | * Support and Test Equipment | * Supply Support |
| * Logistics Support Analysis | * Material Flow | * Physical Distribution |
| * Logistics Research & Development | * Environmental Management | * Supply Chain Logistics |

Individuals may be nominated for more than one award, but can win in only one category.

All nominations should be received no later than the close of business **October 5, 2005** at the following address:

LCDR Ron Hooks, PMP

dhooks@comdt.uscg.mil

GWAC SOLE AWARD CITATION FORMAT

*Greater Washington Area Chapter
(District 2, Chapter 1)
has awarded*

Mr. Paul Lyleson

Senior Logistician, ABC Company
the 2005

LOGISTICS AWARD

for Contributions to SOLE

in recognition of valuable contributions toward the advancement of the goals and objectives of the logistics profession for his/her leadership and outstanding initiative in

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David S. Floyd
Chapter Chair
October 27, 2005



*Please Join the Greater
Washington Area Chapter (GWAC) of
SOLE – The International Society of Logistics*

**On Wednesday September 28, 2005
at the Fort Myer Officer's Club, Arlington, VA
Fife and Drum Room from 11:15 am to 1:00 pm**

for a buffet lunch and talk. The event is \$20.00 pay at the door.

RSVP to bunnystreet@yahoo.com

**Ms. Suzanne Schwitalla, CPL
Director, Performance Based Logistics, AAI Corporation**

**Topic: Unmanned Aerial Vehicle (UAV)
Performance Based Logistics**

Ms. Schwitalla, CPL, is currently the Director for Performance Based Strategies with AAI Corporation, Hunt Valley, Maryland. Suzanne has over twenty years experience serving in Department of Defense-related leadership roles such as an Army Officer, program and corporate level management, and as a senior level contributing member to various industry associations.

Suzanne graduated from the University of Pennsylvania, received a Master's Degree from Boston University, holds the title of Certified Professional Logistician with SOLE, the International Society of Logistics.

She is active with the Aerospace Industries Association Product Support Executive Board and is currently working on her International Executive MBA at Georgetown University.



*Please Join the Greater
Washington Area Chapter (GWAC) of
SOLE – The International Society of Logistics*



On Wednesday October 26, 2005

at the Fort Myer Officer's Club, Arlington, VA

Lamplighter Room from 11:15 am to 1:00 pm

for a buffet lunch and talk. The event is \$25.00 pay at the door.

RSVP to bunnystreet@yahoo.com

RADM Dale Gabel, USCG

Assistant Commandant for Engineering and Logistics (CG-4)

As the Assistant Commandant for Engineering and Logistics, Rear Admiral Gabel is responsible for all Engineering (Naval, Civil, Aeronautical and Industrial) and Logistics for the Coast Guard's \$25 billion capital plant consisting of 23,000 facilities, 230 ships, 1,800 boats and 200 aircraft. Responsible for executing an annual budget of \$1 billion, he also leads more than 2000 personnel located at Coast Guard Headquarters and at three major Headquarters commands.

Previous assignments include Commanding Officer of USCGC MUNRO (WHEC 724); Commander and Deputy Commander of Maintenance and Logistics Command Atlantic; Chief of the Atlantic Area/Fifth Coast Guard District Operations Branch; and Commanding Officer of Naval Engineering Support Unit, Portsmouth, Virginia.

RADM Gabel graduated from the U.S. Coast Guard Academy in 1975, receiving a Bachelor of Science Degree in Marine Engineering and a commission as Ensign in the Coast Guard. He attended the University of Michigan postgraduate program from 1977 through 1979, earning Master of Science degrees in Naval Architecture/Marine Engineering and Mechanical Engineering. In 2004 RADM Gabel completed the Naval War College Nonresident program.

RADM Gabel's awards include the Legion of Merit (three awards), the Meritorious Service Medal (two awards), the Coast Guard Commendation Medal (four awards) and numerous unit and service awards.

RADM Gabel was born in Bismarck, North Dakota and attended the Coast Guard Academy from Brookings, South Dakota. He is married to the former Shelley Anne Davie of Wellington, New Zealand and resides in Prince Frederick, Maryland. Their son Chandler, a software engineer, works and resides in the Norfolk, Virginia area.



Mid-Atlantic Log

The Chapters of District 02 of SOLE - The International Society of Logistics announce the

8th Annual

2006 Mid-Atlantic Logistics Conference

Woodlands Hotel & Suites/Woodlands Conference Center, Colonial Williamsburg, VA

March 28-30, 2006

"Focused Logistics: A Knowledge Enabled Logistics Strategy"

The Technical and Education Committees have issued a **Call for Papers and Workshops** for our Conference Program. Abstracts should address the following suggested topic areas within theme of **"Focused Logistics: A Knowledge Enabled Logistics Strategy."** Papers should discuss policies, requirements and innovative solutions, as well as lessons learned. Workshops should provide instruction in topics that are relevant to the theme, and should be structured in either 4 or 8 hour sessions.

Joint Deployment and Rapid Distribution – How will we meet the goal of being the "World's Premier Deployer" and meet the demands of the Warfighter by providing visibility and accessibility of assets from the source of supply to the point of need?

Information Fusion – How is logistics data integrated and accessed across units and support agencies?

Joint Theater Logistics Command & Control – What are the lines of authority for providing logistics support in a joint warfighting environment?

Multinational Logistics – What are the most cost effective methods of integrating and improving logistics support relationships with allied/coalition partners?

Joint Health Services Support – How does the Military Health Support System provide effective health care in a global environment? How do new technologies support the President's Mandate for an interoperable health information technology infrastructure?

Agile Infrastructure – What are the policies, processes and infrastructures that "right-size" logistics? What are the roles of outsourcing and privatization?

ABSTRACT SUBMISSIONS

The submission deadline is November 15, 2005.

Abstracts should be emailed to: abstracts@mid-atlantic-log.net. Abstracts guidelines are posted on the MAL Web Page. Persons submitting abstracts will receive electronic notice of acceptance or rejection by December 15. Presenters shall provide their presentations digitally in Microsoft PowerPoint™ format by January 30, 2006. Review comments will be provided by February 28th, with final submission by March 10, 2006.

Please visit us at <http://www.mid-atlantic-log.net> or contact:

District 02 Director
Michael D. Connor
michael.d.connor@us.army.mil
(703) 604-7370

General Chairman
Patrick M. Dallosta CPL
pdallosta@ntvifed.com
(703) 575-3604



**Please join your fellow
GWAC Golfers
for a Nine Hole Golf Outing
on Thursday, 29 September, 2005
at the East Potomac Park Golf
Course
In
Washington, DC**

Play Your Own Ball Format

Cost \$20

**Includes Golf Fees and Cart and
Prizes**

Contact Ron Hooks

At

dhooks@comdt.uscg.mil

For more details or to RSVP